

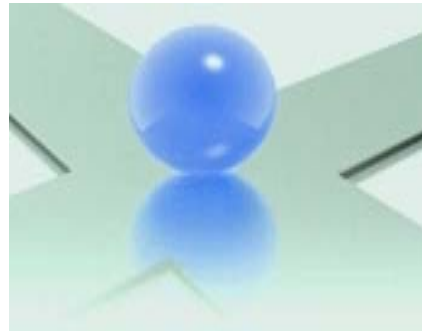
Lecture 6

The Optimizer's Curse: An Info-Gap Response

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1 Probabilistic Analysis

§ N alternatives: $1, \dots, n$.

- $v_i =$ **Unknown true** value of i th option.

$$v = (v_1, \dots, v_n)^T.$$

- $V_i =$ **Known estimate** of i th option.

$$V = (V_1, \dots, V_n)^T.$$

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- $V_i =$ **Known estimate** of i th option.

$$V = (V_1, \dots, V_n)^T.$$

§ **Regret:**

- Choose alternative i , expecting V_i .
- Obtain realized outcome y_i .
- **Regret, or disappointment:** $V_i - y_i$.

Positive regret if $y_i < V_i$.

§ Unbiased estimates:

$$\mathbb{E}(V_i|v) = v_i \quad (1)$$

For any i , the **expected regret is zero**:

$$\mathbb{E}(V_i - y_i|v) = 0 \quad (2)$$

This is because:

$$\mathbb{E}(V_i|v) = v_i = \mathbb{E}(y_i|v) \quad (3)$$

§

§ Unbiased estimates:

$$\mathbb{E}(V_i|v) = v_i \quad (4)$$

For any i , the **expected regret is zero**:

$$\mathbb{E}(V_i - y_i|v) = 0 \quad (5)$$

This is because:

$$\mathbb{E}(V_i|v) = v_i = \mathbb{E}(y_i|v) \quad (6)$$

§ Questions:

- Should one **optimize on the estimates V_i** ?
- What is the **expected regret** if you do?

§ Best-model optimization

(choose most promising alternative):

$$i^* = \arg \max_i V_i \quad (7)$$

§

§ Best-model optimization

(choose most promising alternative):

$$i^* = \arg \max_i V_i \quad (8)$$

§ Expect positive regret from V_{i^*} .

This is the optimizer's curse.

§ Example:

- Suppose $E(v_i) = \mu$ for all i .



§ Example:

- Suppose $E(v_i) = \mu$ for all i .
 - $E(V_{i^*}) > \mu$ since:
 - V_{i^*} is the maximum of n estimates.
 - V_{i^*} will tend to be on upper tail.
- Example: best grade of n exams.
- Hence $E(V_{i^*} - y_{i^*}) = E(V_{i^*}) - \mu > 0$.

●

§ Example:

- Suppose $E(v_i) = \mu$ for all i .
- $E(V_{i^*}) > \mu$ since:
 - V_{i^*} is the maximum of n estimates.
 - V_{i^*} will tend to be on upper tail.
Example: best grade of n exams.
 - Hence $E(V_{i^*} - y_{i^*}) = E(V_{i^*}) - \mu > 0$.
- On average, best-estimate optimum:
 - Is over-estimate.
 - Has positive regret.
 - This is the optimizer's curse.

2 Info-Gap Analysis

§ Related material.¹

¹“Lecture Notes on Robust-Satisficing Behavior”, section 6: Probability of Success. File: lectures\risk\lectures\rsb02.tex.

2.1 Introduction

§ Question:

Since V_{i^*} is an unreliable estimate, **what should we do?**

§ Potential answer. Bayesian analysis

(Smith and Winkler, 2006):

- Posit **prior probabilities** for v and **conditional probabilities** for V given v .
-

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(Smith and Winkler, 2006):

- Posit **prior probabilities** for v and **conditional probabilities** for V given v .
- Use Bayes' rule to determine **posterior probability** of v given V .
- Choose alternative based on posterior means, $E(v_i|V)$:

$$i^* = \arg \max_i E(v_i|V) \quad (9)$$

-

§ Potential answer. Bayesian analysis

(Smith and Winkler, 2006):

- Posit **prior probabilities** for v and **conditional probabilities** for V given v .
- Use Bayes' rule to determine **posterior probability** of v given V .
- Choose alternative based on posterior means, $E(v_i|V)$:

$$i^* = \arg \max_i E(v_i|V) \quad (10)$$

- Smith and Winkler (2006) show that this solution **does not have the optimizer's curse!**
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§ Potential answer. Bayesian analysis

(Smith and Winkler, 2006):

- Posit **prior probabilities** for v and **conditional probabilities** for V given v .
- Use Bayes' rule to determine **posterior probability** of v given V .
- Choose alternative based on posterior means, $E(v_i|V)$:

$$i^* = \arg \max_i E(v_i|V) \quad (11)$$

- Smith and Winkler (2006) show that this solution **does not have the optimizer's curse!**
- **The problem:** where do you get these pdf's?

§ Potential answer. Info-gap robust-satisficing:

- Satisfice (don't try to maximize) the value: $v_i \geq V_c$.
(We will find the regret entering later.)
- Maximize the robustness.

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- Maximize the robustness.

§ Potential answer. Info-gap opportune-windfalling:

- Windfall the value:
 $v_i \geq V_w$ where $V_w \gg V_c$.
- Maximize the opportuneness.

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§ Potential answer. Info-gap robust-satisficing:

- Satisfice (don't try to maximize) the value: $v_i \geq V_c$.
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§ Potential answer. Info-gap opportune-windfalling:

- Windfall the value:
 $v_i \geq V_w$ where $V_w \gg V_c$.
- Maximize the opportuneness.

§ We will explore:

- Robust-satisficing.
- (Proxy theorems.)

2.2 Robustness: Formulation

§ Observations:

known estimated values of n alternatives: $V = (V_1, \dots, V_n)^T$.

§

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§ Uncertainty:

- **Unknown true** values of n alternatives: $v = (v_1, \dots, v_n)^T$.
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§ Observations:

known estimated values of n alternatives: $V = (V_1, \dots, V_n)^T$.

§ Uncertainty:

- **Unknown true** values of n alternatives: $v = (v_1, \dots, v_n)^T$.
- $\mathcal{V}(h) =$ **info-gap model** for v . **E.g.:**

$$\mathcal{V}(h) = \left\{ v : \left| \frac{v_i - V_i}{s_i} \right| \leq h, \forall i \right\}, \quad h \geq 0 \quad (12)$$

Or:

§ Observations:

known estimated values of n alternatives: $V = (V_1, \dots, V_n)^T$.

§ Uncertainty:

- **Unknown true** values of n alternatives: $v = (v_1, \dots, v_n)^T$.
- $\mathcal{V}(h) =$ **info-gap model** for v . **E.g.:**

$$\mathcal{V}(h) = \left\{ v : \left| \frac{v_i - V_i}{s_i} \right| \leq h, \forall i \right\}, \quad h \geq 0 \quad (13)$$

Or:

$$\mathcal{V}(h) = \{ v : (v - V)^T S^{-1} (v - V) \leq h^2 \}, \quad h \geq 0 \quad (14)$$

§ **Decision:** r is the decision vector. E.g.:

- A standard unit basis vector,
selecting a **single alternative**.
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§ **Performance function. Value:**

$$G(r, v) = r^T v \quad (15)$$

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§ **Decision:** r is the decision vector. E.g.:

- A standard unit basis vector,
selecting a **single alternative**.
- An n -vector probability distribution
selecting a **randomized mix** of alternatives.

§ **Performance function.** Value:

$$G(r, v) = r^T v \quad (16)$$

§ **Performance requirement.** Satisfice the value:

$$G(r, v) \geq G_c \quad (17)$$

§

§ **Decision:** r is the decision vector. E.g.:

- A standard unit basis vector, selecting a **single alternative**.
- An n -vector probability distribution selecting a **randomized mix** of alternatives.

§ **Performance function. Value:**

$$G(r, v) = r^T v \quad (18)$$

§ **Performance requirement. Satisfice the value:**

$$G(r, v) \geq G_c \quad (19)$$

§ **Robustness:**

$$\widehat{h}(r, G_c) = \max \left\{ h : \left(\min_{v \in \mathcal{V}(h)} r^T v \right) \geq G_c \right\} \quad (20)$$

2.3 Robustness: Fractional-Error Uncertainty

§ Evaluate the robustness with this info-gap model:

$$\mathcal{V}(h) = \left\{ v : \left| \frac{v_i - V_i}{s_i} \right| \leq h, \forall i \right\}, \quad h \geq 0 \quad (21)$$

§

§ **Evaluate the robustness with this info-gap model:**

$$\mathcal{V}(h) = \left\{ v : \left| \frac{v_i - V_i}{s_i} \right| \leq h, \forall i \right\}, \quad h \geq 0 \quad (22)$$

§ $\mu(h)$: **inner minimum in definition of robustness:**

- $\mu(h) = \min_{v \in \mathcal{V}(h)} r^T v$.
-

§ **Evaluate the robustness** with this info-gap model:

$$\mathcal{V}(h) = \left\{ v : \left| \frac{v_i - V_i}{s_i} \right| \leq h, \forall i \right\}, \quad h \geq 0 \quad (23)$$

§ $\mu(h)$: **inner minimum in definition of robustness**:

- $\mu(h) = \min_{v \in \mathcal{V}(h)} r^T v$.
- The elements of r are non-negative,
so $\mu(h)$ occurs when each v_i is minimal:

$$\mu(h) = \sum_{i=1}^n (V_i - s_i h) r_i \quad (24)$$

$$= r^T V - h r^T s \quad (25)$$

•

§ **Evaluate the robustness with this info-gap model:**

$$\mathcal{V}(h) = \left\{ v : \left| \frac{v_i - V_i}{s_i} \right| \leq h, \forall i \right\}, \quad h \geq 0 \quad (26)$$

§ $\mu(h)$: **inner minimum in definition of robustness:**

- $\mu(h) = \min_{v \in \mathcal{V}(h)} r^T v$.
- The elements of r are non-negative,
so $\mu(h)$ occurs when each v_i is minimal:

$$\mu(h) = \sum_{i=1}^n (V_i - s_i h) r_i \quad (27)$$

$$= r^T V - h r^T s \quad (28)$$

- **Equate to G_c , solve for h yields robustness:**

$$\widehat{h}(r, G_c) = \frac{r^T V - G_c}{r^T s} \quad (29)$$

or zero if this is negative.

$$\widehat{h}(r, G_c) = \frac{r^T V - G_c}{r^T S} \quad (30)$$

§ The numerator is a regret:

- Regret: outcome lower than expectation.
- $r^T V$: expected outcome.
- Outcome G_c would cause regret $r^T V - G_c$.
-

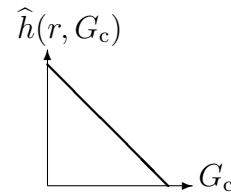
$$\widehat{h}(r, G_c) = \frac{r^T V - G_c}{r^T s} \quad (31)$$

§ The numerator is a regret:

- Regret: outcome lower than expectation.
- $r^T V$: expected outcome.
- Outcome G_c would cause regret $r^T V - G_c$.
- **Zero regret has zero robustness.**
- **Positive regret has positive robustness.**

§ Robustness curve:

- **Trade-off:** robustness vs loss.
- **Zeroing:** no robustness of anticipated regret.
- **Cost of robustness:** slope.



$$\widehat{h}(r, G_c) = \frac{r^T V - G_c}{r^T S} \quad (32)$$

§ Preference reversal:

Robustness curves of different decisions can cross one another.

$$\widehat{h}(r, G_c) = \frac{r^T V - G_c}{r^T s} \quad (33)$$

§ **Dilemma:** Choose between 2 decisions, r_1, r_2 :

$$r_1^T V < r_2^T V \implies r_1 : \text{less estimated return} \quad (34)$$

$$\implies r_1 : \text{(less estimated regret)} \quad (35)$$

$$r_1^T s < r_2^T s \implies r_1 : \text{less uncertain} \quad (36)$$

$$\hat{h}(r, G_c) = \frac{r^T V - G_c}{r^T s} \quad (37)$$

§ **Dilemma:** Choose between 2 decisions, r_1, r_2 :

$$r_1^T V < r_2^T V \implies r_1 : \text{less estimated return} \quad (38)$$

$$\implies r_1 : \text{(less estimated regret)} \quad (39)$$

$$r_1^T s < r_2^T s \implies r_1 : \text{less uncertain} \quad (40)$$

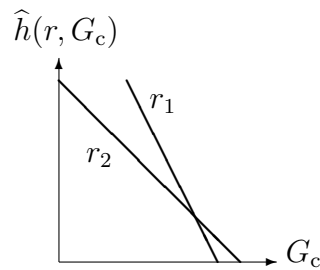


Figure 1: ROBUSTNESS CURVES.

§ **Nominal optimum:** r_2 .

§

$$\hat{h}(r, G_c) = \frac{r^T V - G_c}{r^T s} \quad (41)$$

§ **Dilemma:** Choose between 2 decisions, r_1, r_2 :

$$r_1^T V < r_2^T V \implies r_1 : \text{less estimated return} \quad (42)$$

$$\implies r_1 : \text{(less estimated regret)} \quad (43)$$

$$r_1^T s < r_2^T s \implies r_1 : \text{less uncertain} \quad (44)$$

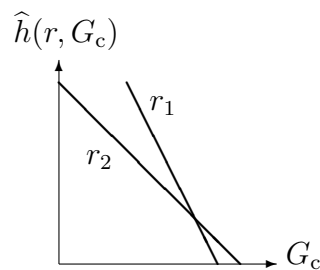


Figure 2: ROBUSTNESS CURVES.

§ **Nominal optimum:** r_2 .

§ **Robust satisficing optimum for smaller G_c :** r_1 .

2.4 Robustness: Ellipsoidal Uncertainty

§ Evaluate the robustness with the info-gap model:

$$\mathcal{V}(h) = \{v : (v - V)^T S^{-1} (v - V) \leq h^2\}, h \geq 0 \quad (45)$$

§

§ **Evaluate the robustness with the info-gap model:**

$$\mathcal{V}(h) = \{v : (v - V)^T S^{-1} (v - V) \leq h^2\}, h \geq 0 \quad (46)$$

§ $\mu(h)$: **inner minimum in definition of the robustness.**

- $\mu(h) = \min_{v \in \mathcal{V}(h)} r^T v$.

-

§ Evaluate the robustness with the info-gap model:

$$\mathcal{V}(h) = \{v : (v - V)^T S^{-1}(v - V) \leq h^2\}, h \geq 0 \quad (47)$$

§ $\mu(h)$: inner minimum in definition of the robustness.

- $\mu(h) = \min_{v \in \mathcal{V}(h)} r^T v$.

- Lagrange optimization:

$$H = r^T v + \lambda [h^2 - (v - V)^T S^{-1}(v - V)] \quad (48)$$

$$0 = \frac{\partial H}{\partial v} = r - 2\lambda S^{-1}(v - V) \quad (49)$$

$$\implies v - V = \frac{1}{2\lambda} S r \quad (50)$$

$$h^2 = \frac{1}{4\lambda^2} (S r)^T S^{-1} (S r) = \frac{1}{4\lambda^2} r^T S r \quad (51)$$

$$\implies \mu(h) = r^T V - h \sqrt{r^T S r} \geq G_c \quad (52)$$

$$\implies \hat{h}(r, G_c) = \frac{r^T V - G_c}{\sqrt{r^T S r}} \quad (53)$$

or zero if this is negative.

§

§ Evaluate the robustness with the info-gap model:

$$\mathcal{V}(h) = \{v : (v - V)^T S^{-1}(v - V) \leq h^2\}, h \geq 0 \quad (54)$$

§ $\mu(h)$: inner minimum in definition of the robustness.

- $\mu(h) = \min_{v \in \mathcal{V}(h)} r^T v$.

- Lagrange optimization:

$$H = r^T v + \lambda [h^2 - (v - V)^T S^{-1}(v - V)] \quad (55)$$

$$0 = \frac{\partial H}{\partial v} = r - 2\lambda S^{-1}(v - V) \quad (56)$$

$$\implies v - V = \frac{1}{2\lambda} S r \quad (57)$$

$$h^2 = \frac{1}{4\lambda^2} (S r)^T S^{-1} (S r) = \frac{1}{4\lambda^2} r^T S r \quad (58)$$

$$\implies \mu(h) = r^T V - h \sqrt{r^T S r} \geq G_c \quad (59)$$

$$\implies \hat{h}(r, G_c) = \frac{r^T V - G_c}{\sqrt{r^T S r}} \quad (60)$$

or zero if this is negative.

§ Zeroing and Trade off.

2.5 Probability of Success and the Proxy Property

§ Probability of success:

- Define $q = r^T v$.



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-

§ Probability of success:

- Define $q = r^T v$.
- Requirement: $q \geq G_c$.
- $p(q|r)$ = pdf of q given r , **unknown**.
- $P_s(r, G_c)$ = probability of satisfying the requirement with choice-vector r :

$$P_s(r, G_c) = \text{Prob}(q \geq G_c) = \int_{G_c}^{\infty} p(q|r) dq \quad (61)$$

§ Probabilistic preferences:

$$r_1 \succ_p r_2 \quad \mathbf{if} \quad P_s(r_1, G_c) > P_s(r_2, G_c) \quad (62)$$

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§ Robust-satisficing preferences:

$$r_1 \succ_r r_2 \quad \mathbf{if} \quad \widehat{h}(r_1, G_c) > \widehat{h}(r_2, G_c) \quad (64)$$

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§ Probabilistic preferences:

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§ Proxy property:

$$\widehat{h}(r_1, G_c) > \widehat{h}(r_2, G_c) \quad \mathbf{iff} \quad P_s(r_1, G_c) > P_s(r_2, G_c) \quad (67)$$

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§ Probabilistic preferences:

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§ Robust-satisficing preferences:

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§ Proxy property:

$$\widehat{h}(r_1, G_c) > \widehat{h}(r_2, G_c) \quad \text{iff} \quad P_s(r_1, G_c) > P_s(r_2, G_c) \quad (70)$$

§ **Theorem:** Robust is a proxy for probability of success under fairly general conditions.

§

§ Probabilistic preferences:

$$r_1 \succ_p r_2 \quad \text{if} \quad P_s(r_1, G_c) > P_s(r_2, G_c) \quad (71)$$

§ Robust-satisficing preferences:

$$r_1 \succ_r r_2 \quad \text{if} \quad \widehat{h}(r_1, G_c) > \widehat{h}(r_2, G_c) \quad (72)$$

§ Proxy property:

$$\widehat{h}(r_1, G_c) > \widehat{h}(r_2, G_c) \quad \text{iff} \quad P_s(r_1, G_c) > P_s(r_2, G_c) \quad (73)$$

§ **Theorem:** Robust is a proxy for probability of success under fairly general conditions.

§ Hence:

- Choosing r to maximize the robustness, $\widehat{h}(r, G_c)$, also maximizes the probability of success, $P_s(r, G_c)$.
- **We can maximize probability of success without knowing probability distributions!**

3 **Summary**

§ **Optimizer's curse: Choosing the putative optimum:**

- Causes regret.
- Is unrealistic.

§

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Any questions?

